

January

Sembcorp signs a memorandum of understanding with Vietnam's Quang Ngai provincial government to explore developing a 1,200-megawatt coal-fired power plant in the Dung Quat Economic Zone in central Vietnam.

February

Sembcorp Marine's Estaleiro Jurong Aracruz secures a US\$792.5 million drillship design and construction contract from Sete Brasil Participações.

Sembcorp Marine's PPL Shipyard secures a US\$213 million contract to build a Pacific Class 400 jack-up drilling rig for Safin Gulf.

Sembcorp's 49%-owned joint venture in India, Thermal Powertech Corporation India, secures a multi-year coal supply contract for its 1,320-megawatt power plant in Andhra Pradesh, India.

Sembcorp increases its interest in Singapore-Sichuan Investment Holdings, the Singapore consortium involved in the development of the 1,000-hectare Singapore-Sichuan Hi-tech Innovation Park in Chengdu, from 40% to 50%.

March

Sembcorp Industrial Parks is rebranded Sembcorp Urban Development.

Sembcorp Marine's Sembawang Shipyard invests S\$10 million for a 20% equity interest in Ecospec Global Technology to jointly develop innovative and effective turnkey solutions to meet future maritime regulatory environmental requirements.

Sembcorp Marine's Jurong Shipyard secures a US\$385.5 million contract to build a semi-submersible well intervention rig for Helix Energy Solutions Group.

April

Sembcorp Marine's Jurong Shipyard secures a US\$568 million contract to build a Moss Maritime CS60 harsh-environment ultra-deepwater semi-submersible rig for North Atlantic Drilling.

Sembcorp Marine's PPL Shipyard secures a US\$218.5 million contract to build a Pacific Class 400 jack-up drilling rig for Gulf Drilling International.

Sembcorp's Vietnam Singapore Industrial Park (VSIP) joint venture is awarded the investment certificate by Vietnam's Quang Ngai provincial government for its fifth VSIP project.

Sembcorp opens its first S\$34 million woodchip-fuelled biomass steam production plant on Jurong Island and announces further plans to expand its energy-from-waste capacity.

Sembcorp is ranked joint fourth out of 674 Singapore-listed companies in The Business Times and the NUS Business School's Centre for Governance, Institutions and Organisations' Governance & Transparency Index 2012.

May

Sembcorp announces the acquisition of its first wind power assets and a coal-fired power plant in China for US\$85.5 million, a significant milestone in its strategy to grow its renewable energy capabilities.

Sembcorp breaks ground for its new Singapore-Sichuan Hi-tech Innovation Park in Chengdu's Tianfu New City central business district in China.

Sembcorp Marine's PPL Shipyard secures a US\$208 million contract to construct a Pacific Class 400 jack-up drilling rig for Perisai.

Sembcorp Marine's Sembawang Shipyard secures FSO repair and upgrading and LNG carriers' life extension contracts worth S\$130 million.

Sembcorp successfully completes its US\$1 billion Salalah Independent Water and Power Plant in Oman.

June

Sembcorp Marine's PT SMOE Indonesia secures a contract worth US\$63 million for the engineering and construction of two wellhead platforms for Premier Oil Natuna Sea.

Sembcorp signs a joint venture agreement to build, own and operate an industrial wastewater treatment plant in the Qidong Lvsu Port Economic Development Zone in Jiangsu province, China.

Group President & CEO Tang Kin Fei is ranked third for Best CEO and Group CFO Koh Chiap Khiong is ranked second for Best CFO in Institutional Investor magazine's 2012 All-Asia Executive Team, a survey that identifies the top CEOs, CFOs and investor relations professionals in Asia (ex-Japan). Both are nominated by buy-side portfolio managers and analysts.

August

Sembcorp begins commercial operation of its S\$40 million industrial wastewater treatment facility on Jurong Island. The 9,600 cubic metres per day plant more than doubles Sembcorp's current industrial wastewater treatment capacity in Singapore.

Sembcorp Marine's Jurong Offshore secures US\$4 billion in contracts from Sete Brasil Participações for the design and construction of five drillships based on Jurong Shipyard's proprietary Jurong Espadon drillship design.

Sembcorp Marine's Jurong Shipyard secures a US\$135 million contract for the Ocean Apex deep water semi-submersible rig project for Diamond Offshore Drilling.

Sembcorp signs a joint venture agreement to co-develop an 860-hectare urban development in Kendal Regency, Central Java, Indonesia.

Sembcorp Marine's Jurong do Brasil Prestação de Serviços secures a US\$674 million contract for the fabrication of eight modules and module integration works of two FPSO vessels for Tupi.

September

Sembcorp successfully completes the acquisition of its first wind power assets and a coal-fired power plant in China for US\$85.5 million.

Sembcorp plans to invest up to RMB326.6 million to develop centralised utilities facilities in the Fushun Hi-tech Industrial Zone in Liaoning province, China.

Sembcorp is selected as an index component of the Dow Jones Sustainability Asia Pacific Index in 2012.

Sembcorp Marine's SMOE acquires UK-based SLP Engineering (renamed Sembmarine SLP) from Smulders Group and establishes its footprint in the UK.

Sembcorp increases its interest in Vietnam Singapore Industrial Park Pte Ltd (VSIPPL) from 87.6% to 92.9%. VSIPPL is the Singapore consortium involved in the development of VSIP projects in Vietnam.

October

Sembcorp is the runner-up for “Most Transparent Company” in the Oil & Gas category at the Securities Investors Association (Singapore) Investors’ Choice Awards 2012.

Sembcorp signs a joint venture agreement to co-develop a residential project, *Gateway*, over several phases, within its VSIP in Thuan An district, Binh Duong province, Vietnam.

Dr Teh Kok Peng joins the board as an independent director.

November

Sembcorp is ranked 36th in Energy Intelligence’s New Energy Top 100 Green Utilities, a global ranking of the top 100 utilities companies based on carbon emissions and renewable energy capacity.

Sembcorp Marine’s Jurong Shipyard secures a US\$295.2 million contract to build an accommodation semi-submersible rig with options for another two units from Prosafe.

Sembcorp Marine secures a US\$806.4 million contract from Sete Brasil Participações for the design and construction of a Jurong Espadon drillship, the seventh that it has secured in 2012.

December

Sembcorp Marine’s PPL Shipyard secures a contract worth US\$434 million to build two Pacific Class 400 jack-up drilling rigs for Integradora de Servicios Petroleros Oro Negro.

Sembcorp Marine’s Sembawang Shipyard secures a favoured customer contract from Royal Caribbean Cruises to provide ship repair, revitalisation, upgrading and related marine services for its fleet of cruise ships.

Sembcorp Marine acquires a 34.5-hectare site for the second phase development of its Integrated New Yard Facility in Singapore.

Low Sin Leng, Executive Chairman of Sembcorp Development, retires. Tang Kin Fei assumes chairmanship of Sembcorp Development, while Kelvin Teo succeeds her as head of the unit.